# PMO Transformation

Working with client's PMO team we propose adopting our proven approach to enable the client swiftly achieve the desired PMO operating model.

Strategic

Centralized

PMO

#### Industry Need

i.e., Risks

68% of the projects without an efficient PMO in place fail to meet their original goals and intent

80% of cost overruns can happen due to inefficient project management practices

20% of schedule delays can happen due to inefficient project management practices

#### How is PMO Expected to Evolve?



PMOs are moving from cost centres to revenue centres by aligning with business goals, enhancing project delivery, implementing best practices, and developing new revenue streams.

Operating Efficiency

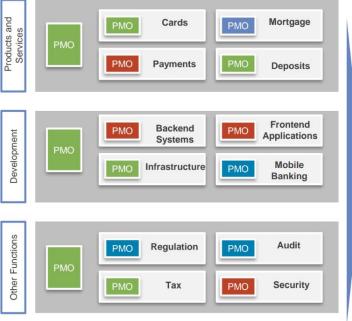
Standardization

Process

Operating models are evolving to integrate PMOs as strategic business partners, with a focus on agility, innovation, customercentricity, and data-driven decision-making.

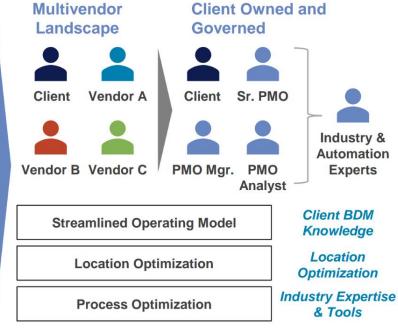
Centralised PMO's are increasingly becoming popular helping organizations improve their project management practices, resulting in improved business performance. Paves the way for third-party outsourcing, as it is easier for external providers to understand and align with the organization's processes and standards, resulting in more efficient delivery of outsourced services. Working with client's PMO team we propose adopting our proven approach to enable the client swiftly achieve the desired PMO operating model

#### Current State



- Rapidly assessing the current state leveraging the PMO Evolution framework
- Alignment with the current organisation structure and ways of working

## Transition and Optimisation



- Transition based on FACTS framework – In a sprint-based agile model
- Continuous optimization with strong industry expertise and tool-based process automation

### Target State

NTTDATA

Flexible model in alignment with client's needs Cards PMO Mortgage Products Service Potfolio PMO PMO PMO **Payments** Deposits Frontend Backend Applications Systems PMO Programme PMO Mobile Infrastructure De Banking Functions Audit Regulation PMO PMO Delivery PMO PMO Other Tax PMO Security

- Flexible operating model under Client's ownership and governance
- Continuous improvements and centralized knowledge management (KM) framework

Global Banking Organisation	Lea	ding U.S. Banking Organisation	Leading U.S.Mutual Life Insurance Companies	Global Financial Services Company
Consolidation of the PMO function, including more the sub-contractors globally ac multiple vendors leading to Cost Savings	an 85 verifies ross with bu 30% optimis	ed Clarity PPM that alignment of the projects siness objectives, e resource utilisation and high success rates	Deployed our team of PMOs with industry expertise leading to year-on-year efficiencies with industry expertise built in the team for process optimization	Developed PMO organisation in bank leading to reduction in the lead time to identify and fill key project resource roles; from several months to two weeks
Leading Health Pl Provider		obal Automobile Manufacturer	Leading Life Sciences & Pharma Company	Global Asset Manager