

Company Presentation for the First Quarter of the Fiscal Year ending March 31, 2011



This English text is a translation of
the Japanese original. The Japanese
Original is authoritative.

NTT DATA CORPORATION
August 3, 2010

INDEX

1. Results for the First Quarter of Fiscal Year Ending March 31, 2011
2. Earnings Forecasts for Fiscal Year Ending March 31, 2011, etc.
3. Appendices

Cautionary Statement Regarding Forward-looking Statements





- ※ Forecast figures in this document are based on current economic and market conditions. As changes in the global economy and information services market are possible, NTT DATA Group cannot guarantee their accuracy.
- ※ Services, products, and other names contained within this handout are trademarks, registered or otherwise, of NTT DATA CORPORATION or other companies.



1. Results for the First Quarter of Fiscal Year Ending March 31, 2011

Results for the 1st Quarter of FY Ending March 2011

Versus
Previous
Year

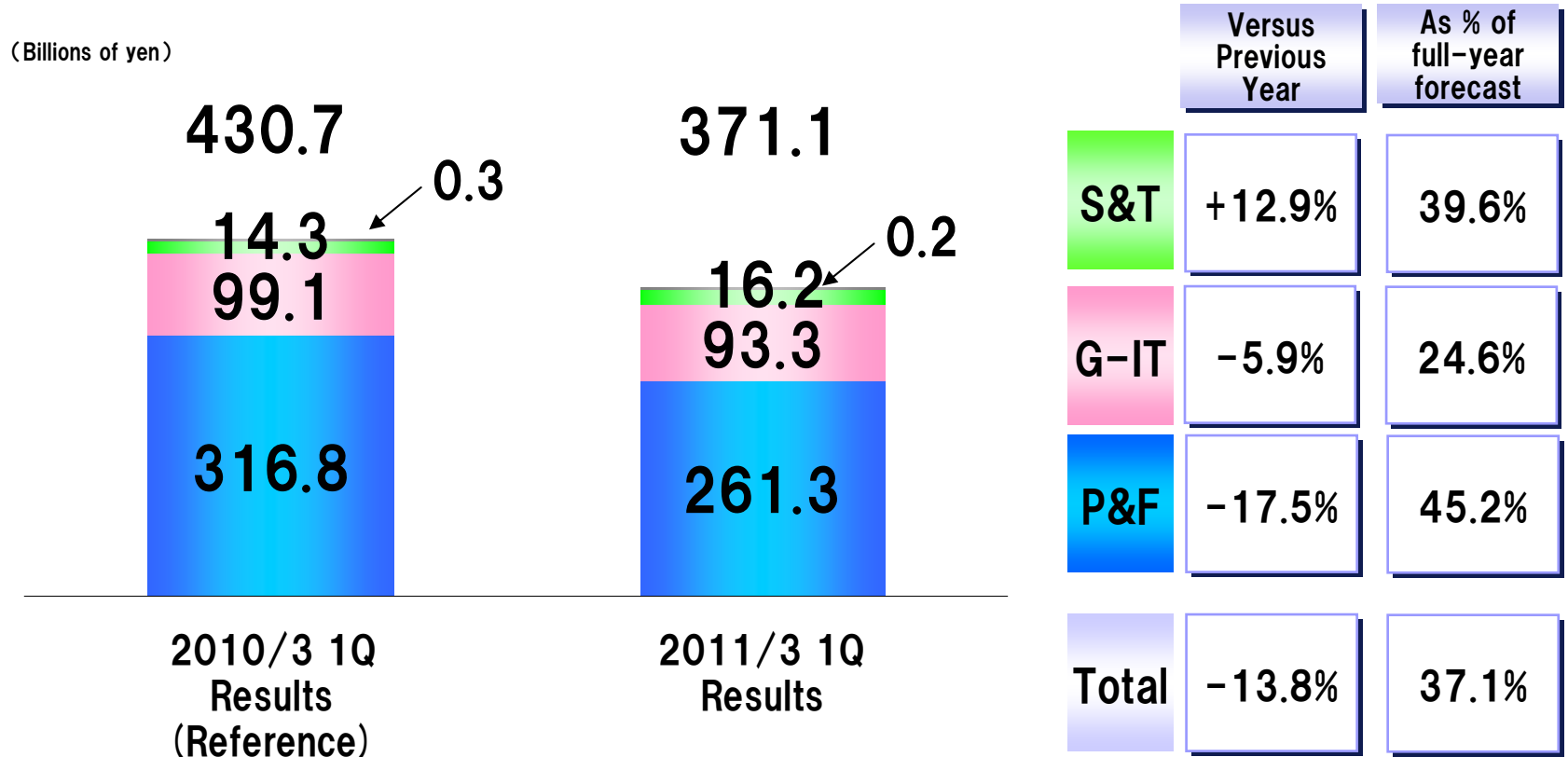
| | | | | |
|---|---------------------|----------------|---|--|
| 1 | New Orders Received | ¥371.1 billion |  | ■ Versus Previous Year -59.5 billion yen [-13.8%] |
| 2 | Net Sales | ¥261.5 billion |  | ■ Versus Previous Year -7.8 billion yen [-2.9%] |
| 3 | Operating Income | ¥12.8 billion |  | ■ Versus Previous Year -3.7 billion yen [-22.5%] |
| 4 | Segment Profit | ¥10.7 billion |  | ■ Versus Previous Year -4.4 billion yen [-29.4%] |

* Segment Profit is income before income taxes.

New Orders Received

Overall decline due to P&F Company drop in large-scale system upgrade orders and lower G-IT Company orders

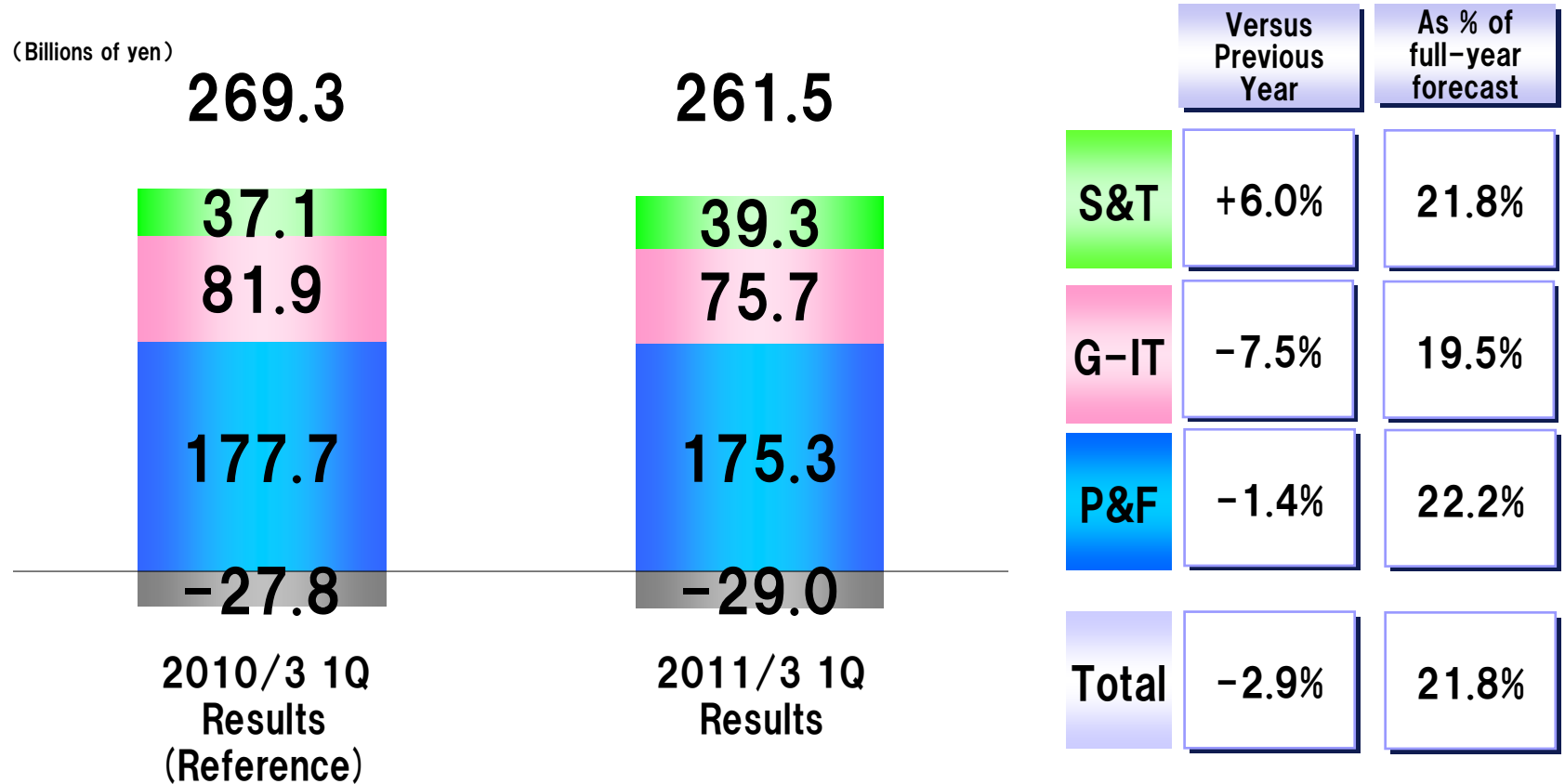
(Billions of yen)



- Public and Financial IT Services (P&F)
- Global IT Services (G-IT)
- Solutions & Technologies (S&T)
- Others/Elimination, etc.

Net Sales

■ Lower overall sales reflecting system completions by P&F and G-IT Companies in the same quarter a year ago

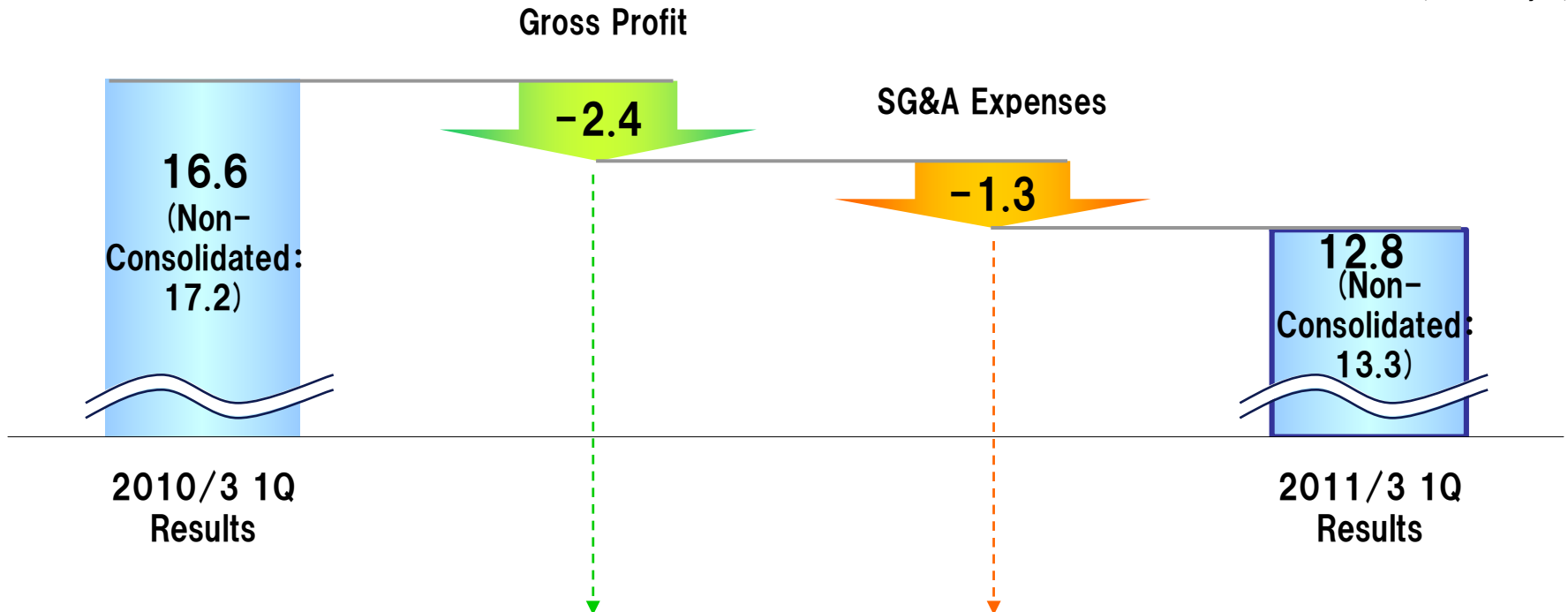


- Public and Financial IT Services (P&F)
- Global IT Services (G-IT)
- Solutions & Technologies (S&T)
- Others/Elimination, etc.

*Per-segment data includes internal transactions.

Factors for Year-on-Year Change in Operating Income

(Billions of yen)



Gross Profit

Contribution from consolidations

- Increased, affected by consolidated subsidiary growth, etc.

+1.2 billion yen

Non-consolidated

- Declined, affected by sales drop due to system completions in same period last year and worsening of cost-of-sales ratio for some systems

-3.6 billion yen

SG&A Expenses

Contribution from consolidations

- Increased, affected by consolidated subsidiary growth, etc., despite benefits of SG&A expense reductions in existing subsidiaries

+1.2 billion yen

Non-consolidated

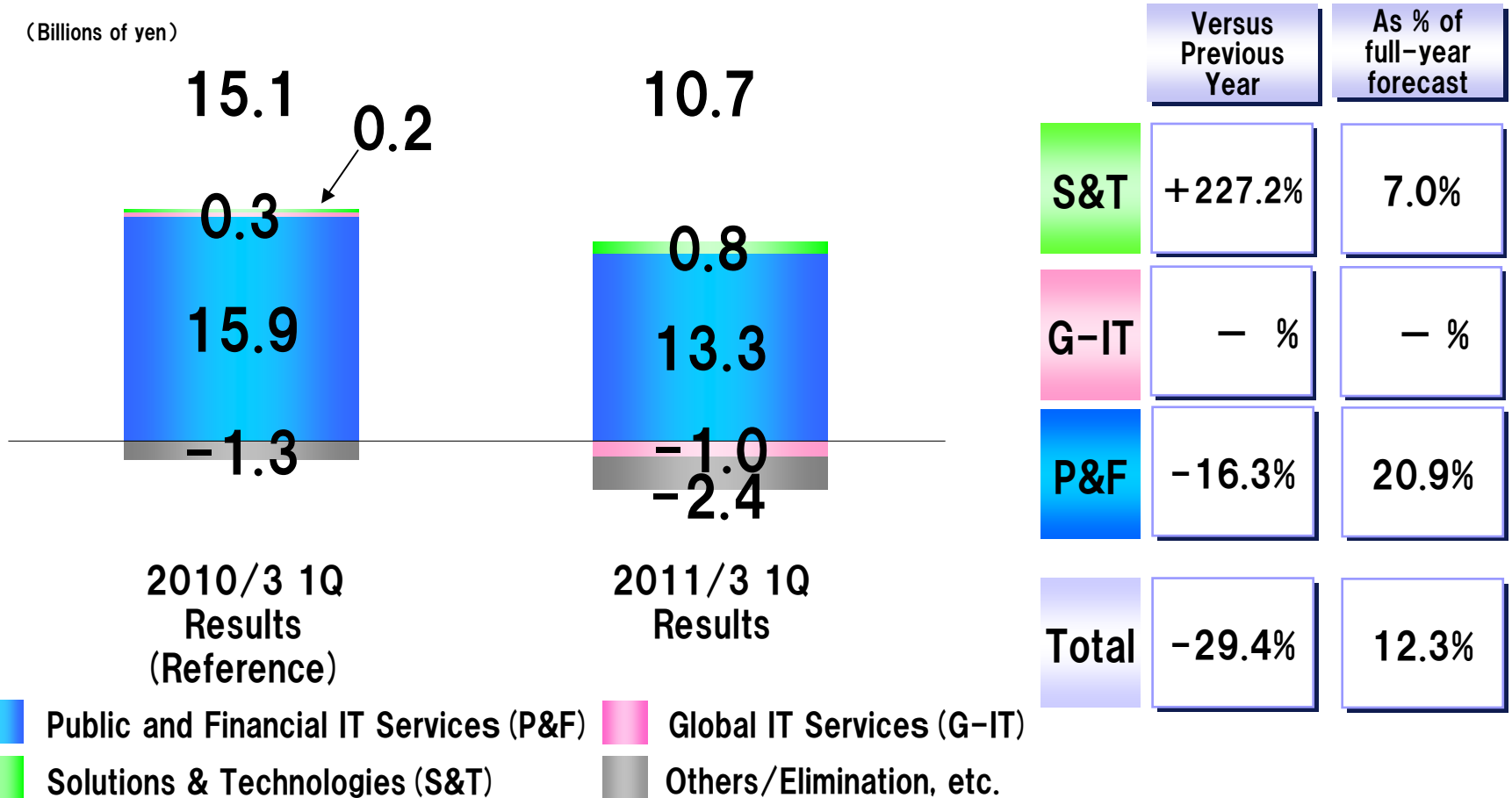
- Essentially unchanged year-on-year

+0.1 billion yen

Segment Profit

Decreased due to sales decline in P&F and G-IT Companies in addition to worsening of cost-of-sales ratio for some systems

(Billions of yen)



* Per-segment data is based on income before income taxes. This does not apply to some common costs not distributed per company (e.g., financing costs).

* Per-segment data includes internal transactions. Totals are income before income taxes.

Major Initiatives for FY Ending March 2011 (since April 2010)

| | | |
|---|--|--|
| 1 | Expansion of NTT DATA Regional Bank Integrated Services Center | <ul style="list-style-type: none"> ● Started the service for Akita Bank. ● Oita Bank committed to use the service. |
| 2 | Trial operation of carbon credits online brokering site | <ul style="list-style-type: none"> ● Set up Web site for online brokering of carbon credits, and conducted two-month trial operation of carbon credit brokering service through this website. |
| 3 | Further enhancement of the “Biz ∫” (Biz Integral) lineup | <ul style="list-style-type: none"> ● Expanded and enhanced the functions of Biz ∫ Series. <ul style="list-style-type: none"> – Biz ∫ SMS: Added the profit management and trade management functions aimed at trading companies and wholesalers. – Biz ∫ APF: Released the platform for developing Web-based business applications. |
| 4 | Full-scale rollout of “BIZXAAS” cloud services | <ul style="list-style-type: none"> ● Along with service launch, changed name to “BIZXAAS” to indicate the provision of various combinations of outsourcing services. ● Began offering OSS cloud provisioning and operation service, making use of Eucalyptus open source cloud platform software and Hadoop open source large-scale distributed processing software. ● Built PUMA Japan K.K.’s point management system at low cost in a short period of time using “SmarP”, a BIZXAAS platform service. |
| 5 | Pursuing M&A | <ul style="list-style-type: none"> ● Concluded a capital tie-up agreement with U.S. IT services corporation Intelligroup, Inc., completed the tender offer on July 20. ● Through intelligence AG, formed a capital alliance with RPF Consulting, LLC, a firm deploying SAP BusinessObjects in the U.S. market. ● Acquired a controlling interest of Shanghai Synergy Software, a specialist in credit card-related system development. ● Formed a capital alliance with Singapore-based Apex Systems Pte. Ltd., whose strength is in system development for the insurance sector. ● NTT DATA MSE CORPORATION entered into a capital tie-up with CATS CO.,LTD. aimed at accelerating rollout of the next-generation embedded total solution “BizGrandist.” |

2. Earnings Forecasts for Fiscal Year Ending March 31, 2011, etc.

Recent Business Climate and Our Business Outlook (1/2)

Public & Financial IT Services

- Hopes for IT spending on new national strategy projects, but some cuts or revisions expected to result from government budget screening. Will also see effects of exclusion from national/local government bidding.
- Expect spending by financial institutions for new legal compliance, but cautious mood likely to continue as recovery slowing for most business categories.

| | |
|---|---|
| National Government | <ul style="list-style-type: none"> • Opportunities seen in implementing new plans of IT Strategic Headquarters (national ID, etc.). • Some IT spending may be cut or revised due to government budget screening and program reviews. |
| Local Government and Community-based Business | <ul style="list-style-type: none"> • In difficult fiscal situation, budgets being trimmed and strong demands for cost-lowering in bids, etc. • Increased opportunities seen, however, in IT cost-saving services such as local government cloud. |
| Healthcare | <ul style="list-style-type: none"> • Can expect increased spending for implementing new plans of IT Strategic Headquarters (e.g., “My Hospital Everywhere,” community-collaborated medical services). • IT spending for online medical insurance billing impacted by government budget cutting. |
| Major Banks | <ul style="list-style-type: none"> • Worst period over for investment incentive, but not expecting major IT spending recovery. Opportunities seen in IFRS, and other new legal requirements, and in new business models such as electronically recorded monetary claims and fund transfer act. |
| Regional Banks | <ul style="list-style-type: none"> • Recovery having stalled in the overall category, price-cutting demands to remain strong, along with ongoing trend toward shared system use and outsourcing. • Possible new opportunities in anti-money laundering and other legal changes. |
| Financial Unions | <ul style="list-style-type: none"> • With performance slide stopping, outlook is for stable IT spending even if not full-blown growth. • Minimum necessary spending to meet legal requirements is seen. |
| Insurance, Security and Credit Corporations, etc. | <ul style="list-style-type: none"> • Insurance: Situation in industry as a whole somewhat better than before, but IT spending likely to decline slightly in deteriorating macro environment due to population decline, etc. • Securities: Trend continued on lower IT spending with slumping stock market, etc., but spending seen for meeting IFRS and other new legal requirements. • Credit: System spending remains depressed as Money Lending Business Act revisions impact earnings. |

Recent Business Climate and Our Business Outlook (2/2)

- IT spending shows signs of recovery as economy improves, but demands for price cuts growing stronger.
- Both domestic and overseas business facing increased competition with global IT companies, especially from India.

Global IT Services

| | |
|--|---|
| Communication, Broadcasting and Utility Industry | <ul style="list-style-type: none"> • Relatively strong IT spending despite severe business climate. Mobile carriers' spending shifting toward better customer service. • In utility industry, growing desire for smart grid and other environment-related spending. |
| Manufacturing Industry | <ul style="list-style-type: none"> • IT spending remains depressed. Strong IT price-cutting demands for both new and existing projects. • Expectations for IT spending in SCM for business process and system redesign, and along with overseas expansion. |
| Retail, Logistics and Other Service Industry | <ul style="list-style-type: none"> • IT needs seen in data utilization to strengthen marketing activities, although overall IT spending remains low. • IT demand expected as convenience stores and other retailers expand overseas. |
| Global (overseas local business) | <ul style="list-style-type: none"> • Many U.S. and European companies still cautious on IT spending due to uncertainty on global economic outlook and European currency crisis, etc. • IT growth expected in emerging nations mainly in Asia with stepped-up infrastructure spending and expanding domestic demand. |

Solutions & Technologies

- High interest in, and potential needs for, data centers and other cloud-computing services as well as IT platforms/solutions, from the viewpoint of IT spending efficiencies and optimization.

| | |
|---|---|
| Network | <ul style="list-style-type: none"> • Continued demand seen as orders from financial institutions remain solid. • Strong needs for cost reduction characterize the network market as a whole. |
| Cloud Computing Services (including Data Center Services) | <ul style="list-style-type: none"> • "BIZXAAS" drawing steady customer interest, notably in private cloud service centering on server integration and in SaaS use for email. Will aim aggressively for larger share of cloud services market. • Strong interest in data center cost cutting, energy saving. Growing demand seen for large-scale IT outsourcing service featuring cloud and "Green Data Center," including operations. |

Forecasts of Earnings and New Orders Received for FY Ending March 2011

■ Initial forecasts for full-year results remain unchanged.

(Billions of yen [except cash dividends per share], %)

| | 2010/3 Results (1) | 2011/3 Forecasts (2) | Change (2) - (1) | Rate of change (2) - (1) |
|--------------------------------|-----------------------|-------------------------|---------------------|--------------------------------|
| Net Sales | 1,142.9 | 1,200.0 | +57.0 | + 5.0 |
| Operating Income | 81.6 | 90.0 | + 8.3 | +10.2 |
| Operating Income Margin | 7.1 | 7.5 | — | + 0.4 |
| Ordinary Income | 75.7 | 87.0 | +11.2 | +14.9 |
| Segment Profit | 71.7 | 87.0 | +15.2 | +21.2 |
| Net Income | 35.6 | 47.0 | +11.3 | +31.8 |
| | | | | |
| New Orders Received | 1,181.5 | 1,000.0 | -181.5 | -15.4 |
| | | | | |
| Cash Dividends per Share (yen) | 6,000 | 6,000 | | |

* Segment Profit is income before income taxes.



3. Appendices

Consolidated/Non-consolidated Results (New Orders Received/Net Sales)

(Billions of yen)

**New Orders
Received**

(Billions of yen)

Net Sales

430.7

371.1

269.3

261.5

Contribution
from
consolidations

91.5

Contribution
from
consolidations

69.0

70.6

Non-
consolidated

339.2

Non-
consolidated

278.9

200.2

190.8

**2010/3 1Q
Results**

**2011/3 1Q
Results**

**2010/3 1Q
Results**

**2011/3 1Q
Results**

Gross Profit and SG&A Expenses

(Billions of yen)

Gross Profit

63.9

61.5

Contribution
from
consolidations

19.1

20.3

Non-
consolidated

44.8

41.1

2010/3 1Q
Results

2011/3 1Q
Results

(Billions of yen)

SG&A Expenses

47.3

48.6

Contribution
from
consolidations

19.7

20.8

Non-
consolidated

27.5

27.7

2010/3 1Q
Results

2011/3 1Q
Results

Cost-of-Sales Ratio (Consolidated)

76.3%

76.5%

SG&A Ratio (Consolidated)

17.5%

18.6%

Overview of Earnings and New Orders Received for the 1st Quarter

(Billions of yen, %)

| | 2010/3 1st Quarter Results (1) | 2011/3 1st Quarter Results (2) | Change (2) - (1) | Rate of change (2) - (1) |
|--------------------------------------|--------------------------------------|--------------------------------------|---------------------|--------------------------------|
| Net Sales | 269.3 | 261.5 | -7.8 | -2.9 |
| Cost of Sales | 205.3 | 199.9 | -5.3 | -2.6 |
| Gross Profit | 63.9 | 61.5 | -2.4 | -3.8 |
| SG&A Expenses | 47.3 | 48.6 | +1.3 | +2.8 |
| Operating Income | 16.6 | 12.8 | -3.7 | -22.5 |
| Operating Income Margin | 6.2 | 4.9 | - | -1.3 |
| Non-Operating Income and Expenses | -1.4 | -1.3 | +0.0 | +3.3 |
| Ordinary Income | 15.1 | 11.4 | -3.6 | -24.3 |
| Segment Profit | 15.1 | 10.7 | -4.4 | -29.4 |
| Net Income | 7.4 | 5.8 | -1.6 | -21.5 |
| | | | | |
| New Orders Received | 430.7 | 371.1 | -59.5 | -13.8 |
| Orders On Hand | 1,229.7 | 1,298.6 | +68.8 | +5.6 |

* Segment Profit is income before income taxes.

Overview of Capital Expenditures, Cash Flows, and B/S, etc. for the 1st Quarter

(Billions of yen, %)

| | 2010/3 1st Quarter Results (1) | 2011/3 1st Quarter Results (2) | Change (2) - (1) | Rate of change (2) - (1) |
|--|--------------------------------------|--------------------------------------|---------------------|--------------------------------|
| Capital Expenditures | 37.6 | 36.8 | -0.7 | -1.9 |
| Operating Cash Flows | 76.5 | 91.8 | +15.3 | +20.0 |
| Incl. Depreciation and Amortization/ Loss on Disposal of Fixed Assets | 39.1 | 39.6 | +0.5 | +1.5 |
| Investment Cash Flows | -49.5 | -50.9 | -1.3 | -2.8 |
| Free Cash Flows | 26.9 | 40.9 | +13.9 | +51.8 |
| Financial Cash Flows | -39.2 | 55.9 | +95.2 | — |

| | As of March 31,2010 (1) | As of June 30,2010 (2) | Change (2) - (1) | Rate of change (2) - (1) |
|---|----------------------------|---------------------------|---------------------|--------------------------------|
| Total Assets | 1,279.2 | 1,311.9 | +32.6 | +2.6 |
| Incl. Tangible, Intangible Fixed Assets | 709.3 | 702.6 | -6.7 | -1.0 |
| Interest-Bearing Debt | 272.2 | 340.2 | +67.9 | +24.9 |
| Shareholders' Equity etc.* | 584.5 | 580.3 | -4.2 | -0.7 |

* Sum of shareholders' equity and unrealized gains/losses on investment securities